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## INTERNATIONAL EXPERIENCE IN THE APPLICATION OF GAME TECHNOLOGIES IN HIGHER EDUCATION

Game technologies, including video games, simulations, and gamified learning platforms, have evolved beyond mere entertainment to become powerful tools in the educational landscape. These technologies offer immersive, interactive, and often collaborative experiences that can captivate students' attention and deepen their understanding of complex concepts. As higher education institutions globally strive to adapt to the evolving needs of students and prepare them for the future workplace, the incorporation of game technologies presents a promising pathway. An analysis of the international experience with game technologies in higher education highlights how these tools are being utilized across different countries and educational systems. By examining a range of case studies and research findings, key best practices can be identified, potential challenges addressed, and directions for future development suggested:

1. The United States: Gamification in Course Design. In the United States, gamification has become a prevalent strategy in higher education, particularly in online and blended learning environments. Institutions such as the University of Southern California (USC) and Arizona State University (ASU) have implemented gamified learning platforms that incorporate elements like badges, leaderboards, and points to motivate students. These platforms often align with course objectives, encouraging students to engage with course materials, participate in discussions, and complete assignments.

One notable example is USC's «Quest for Learning,» a gamified course designed to introduce students to the fundamentals of online learning. The course uses a narrative storyline and interactive challenges to guide students through various aspects of digital literacy and online collaboration. Research conducted at USC has shown that students who participated in the gamified course had higher levels of engagement and satisfaction compared to those in traditional courses.

2. The United Kingdom: Simulations in Health Education. In the United Kingdom, simulations have proven particularly effective in health and medical education. The University of Manchester, for instance, utilizes high-fidelity patient simulators to train medical students in realistic clinical scenarios. These simulators can mimic a wide range of symptoms and conditions, allowing students to practice their diagnostic and treatment skills in a safe, controlled environment.

Moreover, the use of virtual reality (VR) and augmented reality (AR) simulations has gained traction in recent years. King's College London has implemented VR headsets for surgical training, providing medical students with

immersive, 360-degree views of surgical procedures. This technology not only enhances the realism of training but also allows for repeated practice without the risks associated with real-life surgeries.

3. Australia: Game-Based Learning in STEM Education. Australia has embraced game-based learning as a means of engaging students in science, technology, engineering, and mathematics (STEM) subjects. The University of Queensland, in collaboration with local game development studios, has created a series of educational games that address complex STEM concepts. One such game, «EcoCity,» challenges players to build and manage a sustainable city, incorporating elements of environmental science, urban planning, and engineering.

These games often incorporate problem-solving, critical thinking, and decisionmaking skills, making them valuable tools for developing a future-ready workforce. Research conducted at the University of Queensland has demonstrated that students who engage with these games perform better on related coursework and show increased interest in STEM careers.

4. China: Mobile Games for Language Learning. China has witnessed a surge in the use of mobile games for language learning, particularly among young learners. Institutions such as Tsinghua University and Peking University have partnered with game developers to create mobile apps that combine language learning with gameplay. These apps often use gamification techniques like quizzes, flashcards, and progress tracking to make language learning more engaging and rewarding.

One popular example is «Duolingo,» a language-learning app that incorporates game-like elements such as levels, badges, and leaderboards. The app's gamified approach has made language learning accessible and enjoyable for millions of users worldwide, including many in China. Research indicates that students who use gamified language-learning apps tend to practice more frequently and retain information better than those who rely on traditional methods.

Despite the many benefits of game technologies in higher education, several challenges and limitations must be addressed. One significant challenge is the cost of developing and maintaining these technologies, which can be prohibitive for many institutions. Additionally, there is a lack of universally agreed-upon standards for the design and implementation of gamified learning experiences, leading to variability in their effectiveness. Moreover, not all students may respond positively to game-based learning. Some may find the playful elements distracting, while others may struggle with the competitive aspects of gamification. Therefore, it is crucial for educators to carefully consider their students' needs and preferences when incorporating game technologies into their teaching practices.

As the field of game-based learning continues to evolve, several areas hold promise for future development. One key direction is the integration of artificial intelligence (AI) to create more personalized and adaptive learning experiences. AI can analyze student data and adjust gameplay to match individual learning styles and paces, enhancing engagement and outcomes. Additionally, there is a growing interest in cross-disciplinary collaborations between educators, game designers, and technologists. These collaborations can lead to the development of innovative games and simulations that address real-world challenges and foster critical thinking skills. Finally, as the global education community increasingly recognizes the value of game technologies, there is a need for more research and sharing of best practices. International conferences, workshops, and online communities can serve as platforms for educators to exchange ideas, learn from each other's experiences, and drive innovation in game-based learning.

The application of game technologies in higher education represents a significant shift towards more engaging, interactive, and effective learning environments. Through international examples, it can be seen how these technologies can enhance student engagement, deepen understanding of complex concepts, and prepare students for the future workplace. However, to fully harness the potential of learning, address challenges game-based educators must such as cost. standardization, and student variability. By embracing innovation, fostering crossdisciplinary collaborations, and sharing best practices, the higher education community can continue to advance the use of game technologies and create transformative learning experiences for students worldwide.

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## THE MANAGEMENT STRATEGIES AND PRACTICES IN THE INNOVATION PROCESS OF EDUCATIONAL INSTITUTION

This study aims to explore the management strategies and practices in the innovation process of educational institutions, and propose a systematic management